

Notes to the Group annual financial statements continued

For the year ended 31 May 2013

	2013	2012
25. Cash generated by operations		
Reconciliation of operating profit to cash generated by operating activities:		
Operating profit including discontinued operation	645 671	643 828
Adjustments for:		
Depreciation of property, plant and equipment	36 911	39 588
Amortisation of intangible assets	78 930	66 686
Impairment of property, plant and equipment	3 408	12 787
Impairment of intangible assets	—	204
Impairment of goodwill	—	4 684
Discounting of receivables recognised in revenue	127 771	111 269
Discounting of payables recognised in changes in inventories of finished goods	(143 329)	(177 774)
Impairment of loans	8 400	—
Profit on disposal of property, plant and equipment	(789)	(90)
Net (profit)/loss on disposal of subsidiaries	(120)	3 014
Net (profit)/loss on disposal of joint ventures	(2 273)	3 025
Equity compensation benefit scheme expense	16 180	22 126
Transaction with non-controlling interest reserve movement	—	(566)
Net unrealised forex profit	(8 037)	(9 001)
Changes in working capital (excluding the effects of acquisitions and disposals):		
(Increase)/decrease in inventories	(1 319 938)	472 922
Increase in trade and other receivables	(155 979)	(474 927)
Increase/(decrease) in trade and other payables	448 236	(97 573)
Decrease in loans receivable	3 570	6 781
Decrease in starter pack assets	4 004	29 446
	(257 384)	656 429
26. Taxation paid		
Balance outstanding at the beginning of the year	13 938	7 996
Taxation charge	215 075	190 759
Disposal of subsidiaries	(45)	69
Acquisition of subsidiaries	1 437	(143)
Translation differences	173	—
Net payable outstanding at the end of the year	(36 071)	(13 938)
	194 507	184 743